

4THCDABOARD MEETINGFOR THE YEAR-2025 HELD ON 16-04-2026 at 02:00 P.M
AGENDA ITEMS

Sr.#	Items	Presenter
1.	Request for allocation/Transfer of Additional 30 Acres Land for Jinnah Medical Complex and Research Centre (JMCRC), Islamabad.	Member (P&D)
2.	Approval of Criteria and Advertisement for Appointment of Director General (BS-20) on contract basis.	Member (Admin)
3.	Extension in Rental Contract Agreement With Rawalpindi Waste management Company (RWMC) for the use of Losar Landfill Site for Tipping of Municipal Solid Waste of Islamabad.	Member (Envt)
4.	Extension – Collection of Solid Waste/Garbage etc from the notified Waste Transfer Station (I-II or I-9 or any other site) and transportation it to the Dumping site of Rawalpindi Waste Management Company (RWMC) located at Losar, Chak Baile Khan Road, Rawalpindi.	Member (Envt)
Non-Agenda Items		
NA-I	Hiring of Consultancy Services through Procurement Process under Rule 42 (f) of PPRARules 2004, for the projects: i. “Construction of Service Road East Islamabad Expressway” ii. :Construction of 11th Avenue from F-10/F-11 to Srinagar Highway” iii. “Construction of Kashmir Chowk Underpass”.	Member Engg.
NA-II	Award of Consultancy Services for the Hiring of Consultancy Services for Design Review, Technical Advisory Service, and Construction Supervision of New Islamabad Convention, Exhibition &Expo-Centre Islamabad.	Member Engg.

CONFIDENTIAL

Capital Development Authority
(Secretary CDA Board Office)

No. CDA-1462/BM-SCB/2026/

Islamabad April,16 2026

Subject: **MINUTES OF 4TH CDA BOARD MEETING FOR THE YEAR 2026.**

The 4th CDA Board meeting for the year 2026 was held **April 16, 2026 (Thursday) at 02:00 P.M.**, in the Conference Room of Executive Block, CDA Headquarter, Islamabad under the Chairmanship of Chairman, CDA.

2. Following attended the meeting:

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|----|--|----------------------|
| 1. | Lt.(Retd.) Sohail Ashraf
Chairman, CDA and Chief Commissioner ICT | (In Chair) |
| 2. | Mr. Muhammad Umair
FA/Member & Member (P & D) | Executive Member |
| 3. | Syed Nafasat Raza
Member Engineering, CDA | Executive Member |
| 4. | Mr. Esfandyar Baloch
Member (Admin) CDA | Executive Member |
| 5. | Mr. Zaman Wattoo
Member (Estate) | Executive Member |
| 6. | Prof. Dr. Muhammad Ali (T.I)(S.I) | Non-Executive Member |
| 7. | Mr. Shahid Kiani | Secretary CDA Board. |

3. The Chairman, CDA also attended the meeting in capacity of the Chief Commissioner, ICT. No Representative of Commissioner Rawalpindi Ex-officio Member attended the meeting.

4. Meeting commenced with the recitation of "Holy Quran".

Thereafter agenda items were taken up for discussion and following decisions were made:-

4.1 **REQUEST FOR ALLOCATION/TRANSFER OF ADDITIONAL 30 ACRES LAND FOR JINNAH MEDICAL COMPLEX AND RESEARCH CENTRE (JMCRC), ISLAMABAD.**

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DECISION

The summary was presented by the Member Planning & Design. After thorough deliberation and detailed review of the matter, the Board approved the allocation of additional land measuring 25.33 acres for establishment of Jinnah Medical Complex & Research Centre (JMC&RC) in Sector H-11/1. The Board further decided that the proposal for allocation/transfer of the said land in favour of the Ministry of National Health Services, Regulations and Coordination (MoNHSR&C) shall be processed through the Ministry of Interior for submission to the Federal Cabinet for final approval, in accordance with applicable rules and procedures.

It was also noted that the proposed allocation (shortfall) is in lieu of land earlier transferred to CDA in Mouza Sangjani by the Federal Land Commission, which already stands approved by the Federal Cabinet.

*Action by: Member (P&D)
Member (Estate)*

4.2 **APPROVAL OF CRITERIA AND ADVERTISEMENT FOR APPOINTMENT OF DIRECTOR GENERALS (BS-20) ON CONTRACT BASIS.**

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DECISION

After thorough deliberation and detailed review of the matter, the Board emphasized the need to strengthen institutional efficiency, improve service delivery, and reinforce human resource management, accountability, and discipline across the Authority.

For the position of DG BS-20, the Board approved augmented eligibility criteria, including a minimum of 25 years of relevant professional experience, along with higher qualification standards to ensure recruitment of competent and experienced professionals. The Board also directed that requisite No Objection Certificates (NOCs) for the commissioned officers, particularly from the Ministry of Defense, shall be obtained prior to finalization of appointments.

The Board allowed the issuance of advertisement and recruitment process subject to incorporation of the above directions.

*Action by: Member (Admin)
DG (HRD)*

4.3 **EXTENSION IN RENTAL CONTRACT AGREEMENT WITH RAWALPINDI WASTE MANAGEMENT COMPANY (RWMC) FOR THE USE OF LOSAR LANDFILL SITE FOR TIPPING OF MUNICIPAL SOLID WASTE OF ISLAMABAD.**

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DECISION

The summary was presented by the DG Environment. After thorough deliberation and review of the provided information, the Board approved the extension of the Rental Contract Agreement with Rawalpindi Waste Management Company (RWMC), being a Government-to-Government (G-to-G) arrangement, for a further period of six (06) months, w.e.f. 04.04.2026 to 03.10.2026, on the same terms, conditions, and rates.

Chairman, CDA also directed that efforts be expedited to identify and develop a sustainable and environmentally compliant alternative, including establishment of a sanitary landfill site and Material Recovery Facility (MRF) within Islamabad, to ensure long-term waste management solutions and minimize environmental degradation.

Action by: Member (Envnt)

4.4 EXTENSION – COLLECTION OF SOLID WASTE/GARBAGE ETC FROM THE NOTIFIED WASTE TRANSFER STATION (I-11 OR I-9 OR ANY OTHER SITE) AND TRANSPORTATION IT TO THE DUMPING SITE OF RAWALPINDI WASTE MANAGEMENT COMPANY (RWMC) LOCATED AT LOSAR, CHAK BAILE KHAN ROAD, RAWALPINDI.

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DECISION

The summary was presented by the DG Environment. After thorough deliberation and review of the matter, the Board approved the extension of the Contract Agreement with Rawalpindi Waste Management Company (RWMC) for the work titled "Collection of Solid Waste/Garbage from notified Waste Transfer Stations and its transportation to the dumping site at Losar, Rawalpindi" for a further period of three (03) months, w.e.f. 04.04.2026 to 03.07.2026, in accordance with Clause 3.3 of the Contract Agreement.

The Board directed the concerned formations to continue efforts towards developing a sustainable, long-term waste management solution within Islamabad.

Action by: DG (Envt)

NA-I HIRING OF CONSULTANCY SERVICES THROUGH PROCUREMENT PROCESS UNDER RULE 42 (f) OF PPRA RULES 2004, FOR THE PROJECTS:

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DECISION

The summary was presented by the Member Engineering. After thorough deliberation and review of the provided information, the Board allowed hiring of consultancy services through a Government-to-Government (G2G) arrangement with M/s NESPAK for the projects titled "Construction of Service Road East, Islamabad Expressway," "Construction of 11th Avenue from F-10/F-11 to Srinagar Highway," and "Construction of Kashmir Chowk Underpass," under the provisions of Rule 42(f) of PPRA Rules, 2004. The approval is subject to fulfillment of all codal, legal, and procedural requirements, including due diligence and compliance with PPRA rules and regulations.

Action by: Member (Engg.)
P&C Wing

NA-II AWARD OF CONSULTANCY SERVICES FOR THE HIRING OF CONSULTANCY SERVICES FOR DESIGN REVIEW, TECHNICAL ADVISORY SERVICE, AND CONSTRUCTION SUPERVISION OF NEW ISLAMABAD CONVENTION, EXHIBITION & EXPO-CENTRE ISLAMABAD.

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DECISION

The summary was presented by the Member Engineering. After thorough deliberation and review, the Board agreed with the requisition/ proposal contained in the summary subject to fulfillment of all codal, legal, and procedural formalities, including due diligence and completion of all required documentation prior to issuance of the Letter of Acceptance.

Action by: Member (Engg.)

MISCELLANEOUS

- i. *No formal summary was presented. The concern raised by the Member (Finance) regarding the role and effectiveness of Drawing and Disbursing Officers (DDOs) was discussed. The Board observed that limited financial visibility and operational inefficiencies linked to the current DDO structure are adversely affecting overall*

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smooth working of CDA and especially the execution of projects in timely manner. It was decided that the Member (Finance) shall undertake a comprehensive review of the existing DDO mechanism and propose measures for its rationalization and improvement.

Action by: Member (Finance)

- ii. The Board discussed the need for organizational restructuring and decentralization of powers to improve efficiency and decision-making. It was generally agreed that greater administrative and financial authority should be delegated to sub-ordinate officers. However, in view of varying perspectives, the Board directed that a comprehensive proposal be prepared by the Committee comprising of members as DG Law, DFA-I and DG Works after reviewing all legal, administrative, and financial implications. The proposal shall include recommendations regarding empowerment of DGs and Directors, clarification of roles of Members and officers, and redefinition of employer. The same shall be duly vetted by P&C Wing and presented before the Board for final consideration. The Board further directed that the matter be examined for delegation of financial powers under Financial Powers 2007 as amended keeping in view administrative convenience and operational efficiency of the concerned Wings.*

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Action by: Member (Finance)

- iii. No formal summary was presented. The Member F/A briefed the Board on implementation of an Enterprise Resource Planning (ERP) system within CDA. It was decided that the ERP system will be initiated on priority, starting with the Finance Wing as the lead department. Subsequently, the system shall be replicated and expanded across all other wings of the Authority in a phased manner to ensure integration, transparency, and improved governance.*

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Action by: Member (Finance)

- iv. No formal summary was presented. The Board reviewed issues pertaining to the Land Directorate and ongoing reform initiatives. The Board directed that:*
- The Estate Wing, shall present a comprehensive briefing on services being provided, along with proposed improvements.*
 - Efforts be expedited for full implementation of digitization of land records and processes, particularly in Sectors D-12 and E-12 as a pilot.*
 - To address issues related to the dysfunctional front-end system, a centralized dashboard be developed to enhance real-time visibility of land-related data and transactions.*
 - The concept of a "Green Certificate" be explored/implemented to promote transparency and compliance in land dealings.*
 - Chairman CDA further directed that relevant departments, including PLRA, SUPARCO, and the Survey General of Pakistan, be invited to collaborate and support modernization, digital mapping, and digitization efforts.*

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Action by: Member (Estate)

The meeting concluded with a word of thanks to and from the Chair.

